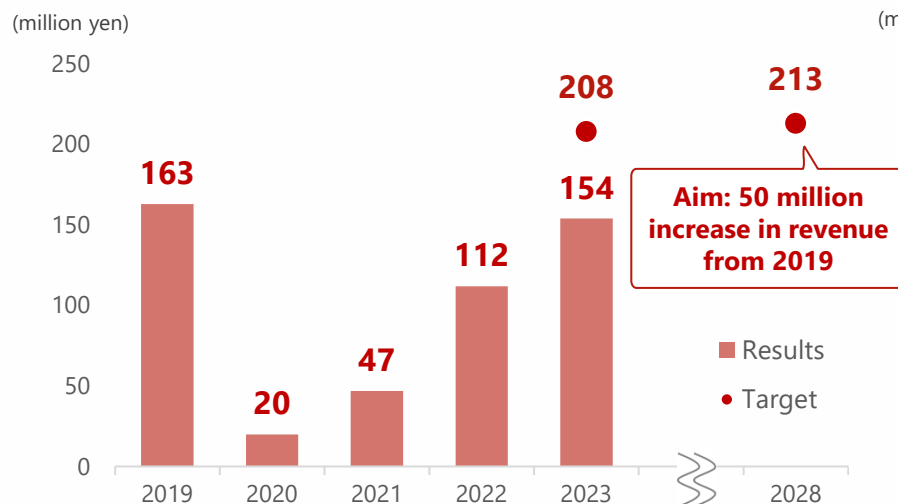
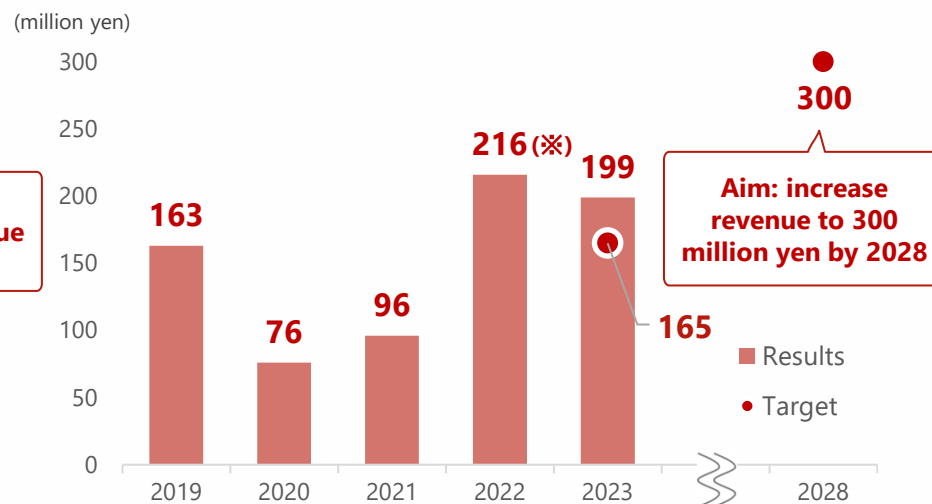


Revenues from the Hitotsubashi Hall and Executive Education Programs are making a full-fledged, V-shaped recovery from 2023 onward after declining during the pandemic.

Revenue from Hitotsubashi Hall



Revenue from Executive Education Programs*



*Hitotsubashi Senior Executive Program(HSEP),
Hitotsubashi Financial Leadership Program(HFLP), etc.

- The graph above shows the revenue from the Hitotsubashi Hall, which have recovered to pre-pandemic levels.
- A contract has been established with external advisors to further use the university's land and facilities based on the March 2024 the Campus Master Plan.

Despite the temporary decline due to the pandemic, progress toward achieving targets is steady

(※) Revenues are recorded after a program is completed; thus, more revenues than usual are recorded in AY 2022 when many programs, which were interrupted due to the pandemic, resumed