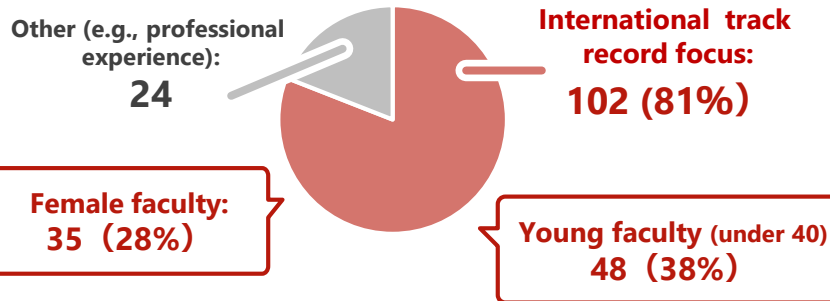


Establish a world-class faculty (2)

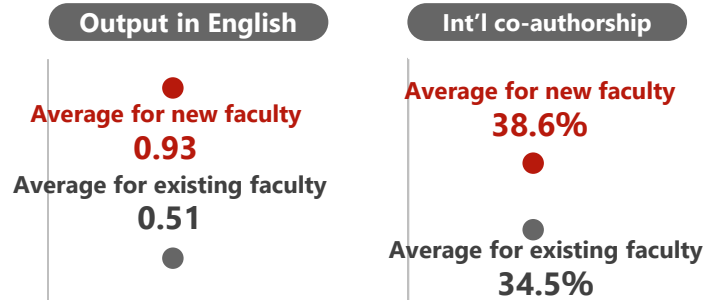
- **Steady progress on replacement with new faculty with strong international track records**
- **As a result, the number of scholarly outputs in English has exceeded the target while maintaining quality (Field-Weighted Citation Impact [FWCI])**

Profile of new faculty

Breakdown of 126 appointed faculty (full-time) between May 2019 and May 2023

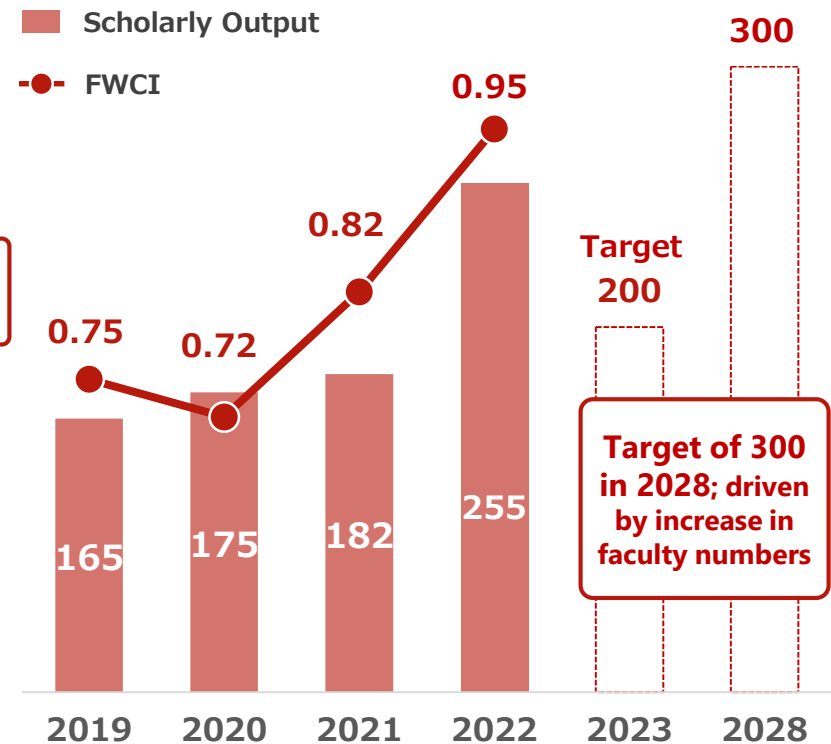


Performance indicators for new faculty



Source: 2018–2022 outputs in the Scopus database (June 5, 2023)

English-Language Scholarly Output and FWCI



Overall outputs of Hitotsubashi University in the Scopus database (June 5, 2023)