

Vision and Strategies of Hitotsubashi University for a Designated National University

Hitotsubashi University as the Hub for Upgrading Social Sciences in Japan –And for Enhancing Global Welfare–

▶ Enhancing global welfare

▶ QS World University Rankings

Social Sciences & Management in the top 10 (in 20 years' time)
4 specific subjects* in the top 30 (in 10 years' time)

[Strengthening of Research Capabilities]

- ▶ Become a globally ranked educational and research institute, having world-class researchers
- ▶ Interdisciplinary research to solve social issues

[Fostering of Human Resources]

- ▶ Education based on advanced academic research
- ▶ Develop human resources to contribute to resolving social issues and to global welfare

[Collaboration with Society]

- ▶ Comprehensive industry-government-academia structure that calls for collaboration starting with sharing social issues
- ▶ Research and education through co-creation between natural and social sciences

[International cooperation and collaboration]

- ▶ Promote international joint research
- ▶ Global education programs through international cooperation

[Strengthening of Financial Base]

- ▶ Strengthen financial base by securing own financial sources
- ▶ Streamlining of university management and expansive reproduction

[Strengthening of Governance]

- ▶ Strengthen leadership of the President
- ▶ University management that incorporates external perspective

Strengthening of Research Capabilities

- **Select Strategic Priority Areas and concentrate resources**

- Strategic Priority Areas

Economics	Management	
Accounting and Finance	Politics and International Studies	
Psychology	Data Science	Global Law

- **Newly establish interdisciplinary research centers** within Hitotsubashi Institute for Advanced Study (HIAS)
 - Global governance
 - Social implementation of science and technology
 - Data design
 - Evidence-based policy-making (EBPM)
- **Establish a World-class Research Workforce**
 - **New increase of 60 researchers in Strategic Priority Areas**
- Increase the number of English publications to 300 per year

Collaboration with Society

- Joint research through collaborative partnership with Teikoku Databank, AIST, etc.
- **Co-creation between social and natural sciences** through collaboration with Union of Four Universities in Tokyo
- Promote **joint use of upgraded data infrastructure**
- Cross appointment to enhance faculties who have a career

Strengthening of Governance

- **Establish a Committee for Strategic Priority Areas**
- **Strengthen the Committee for University-wide Personnel**
- Launch University Administrator Development Program
- **Hold Roundtable for the Advancement of Social Sciences in Japan**
- Develop and introduce management accounting system

Fostering of Human Resources

Foster Global Captains of Industry

- Undergraduate program
 - Increase specialized courses given in English to 200
 - Introduce **Dual Seminar System** (English and Japanese)
 - Introduce global active learning programs
 - Establish **Faculty of Social Data Science**
- Doctoral program
 - Through international joint research programs and research aimed at resolving social issues, develop researchers by means of on-the-job training
- Professional education (Masters) Enhance Law School, Business School, School of International and Public Policy (Doctoral) Offer EBPM programs and management of technology programs to nurture human resources
- Executive education
 - Enhance Hitotsubashi Senior Executive Program, etc.,
 - Set up programs in Health Economics, M&A Strategies, and Hospitality Management
- Hire graduate students from within as well as outside the university as research assistants and teaching assistants, etc.

International Cooperation and Collaboration

- Based on **strategic partnerships through SIGMA**, promote joint research and education projects, and exchange of researchers
- Expand the double degree programs
- Promote international joint research

Strengthening of Financial Base

- **Revise tuition fee (Undergraduate / MBA)**
- **Increase capacity of students admitted to Business School**
- **Increase** revenue earned from tuition and from external sources by **JPY 2 billion**
- Hire dedicated fundraisers in Asia to bring **aggregate amount of donations to JPY 15 billion**

*4 specific subjects: Economics, Management, Accounting and Finance, Politics and International Studies